

Implementation and Procurement Reform Timeline	
Deliverables	
Objective 2: Strengthen local civil society and private sector capacity to improve aid effectiveness and sustainability	
IR1	USAID regulations and policies revised
1	Develop and issue Local Organization Pre-Award Survey (LOPAS), revise ADS 303 and 302 as necessary
2	Revise ADS 303 guidance on Fixed Obligation Grants, including guidance on Standard Provisions for use with FOGs with Non US NGOs
3	Conduct complete review and rewrite of Standard Provisions for Non-US NGOs (SPs) with goal of reducing/simplifying and translate SPs into five principal languages (possible languages include: Spanish, French, Russian, Arabic and Portuguese)
4	Draft new ADS Chapter in the 200 Series on implementation through local organizations, including sections on capacity development
5	Develop and issue ADS 303 guidance on transitioning current subawards with local organizations to direct awards - assistance, and providing for follow-on awards to local organizations - assistance
6	Develop a waiver for local organizations from the DUNS and CCR requirements
IR2	Technical Support
1	Develop a formal field support system to enable timely and quality technical assistance and field support to missions and offices engaged in local capacity development, including the development of a database of LCD experts that can be accessed when more support is needed.
2	Draft a comprehensive set of LCD "Frequently Asked Questions" to be nested within a broader set of IPR questions for inclusion in the IPR Communities Page and Web Site
3	Review and Issue LCD Context Mapping Tool Version after piloting the tool in three field missions and conducting a final revision based on the results of the pilots
4	Revise and issue the Organizational Capacity Assessment tool developed under the NPI program and conform language and structure with comparable sections of the Local Organization Pre-Award Survey developed under IR 1
5	Finalize and Issue LCD Operational Approaches and Examples Guidance document
6	Revise and issue the LCD Incorporation Matrix for the Project Design Cycle
7	Develop and issue a Managing Local Awards Handbook for AOTRs/COTRs
8	Develop model Teaming Arrangements between local organizations and small U.S. development contractors
9	Assemble a list of existing mechanisms that can be used by Missions for targeted LCD assistance
10	Update Mapping, Approaches and Models, and Incorporation Matrix into version 1.5

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IR3	Knowledge Management & Training
1	Develop and launch new USAID/Forward IPR website
2	Conduct LCD Field-Based Trainings (at least 3 standard and 2 TOT); Develop and Conduct Objective 2 - Washington-Based Trainings; Complete facilitator guides; Develop E-modules; Coordinate Objective 2-related training with other USAID/Forward-related trainings
IR4	Stakeholder communication
1	Draft LCD Outreach media pack for dissemination online to all missions
2	Develop and issue simplified guidance on Marking and Branding requirements for local organizations
3	Increased coordination and sharing between LCD teams
4	Conduct outreach with U.S. partners and inreach within USAID with respect to Agency expectations under Objective 2 and sharing approaches and best practices,
5	Develop Agency Award for Capacity Development <i>(On hold pending readout from Debbie Kennedy and Lisa Gomer)</i>
	Monitoring and Evaluation and Cross-cutting Functions
1	Adopt a Change Management Strategy in Coordination with Objectives 1, 2 and 5, as well as IPR as a whole
2	Revise F local capacity development indicators, develop FAQ, and respond to questions
3	Develop an evaluation plan for Objective 2
4	Develop analytical tool on IPR work force planning for direct implementation through local organizations and partner country systems
5	Develop a monitoring and evaluation approach related to capacity development and provide guidance to the field on data collection and reporting (Constituency Voice)
6	Compile list of capacity development indicators from technical sectors
7	Develop an LCD Lessons Learned document based on field assessments to at least two to three countries with history of civil society support and two to three countries with history of private sector capacity development